

Italian Leader of European Scale

The history of Intesa Sanpaolo





Italian banking leader of European scale

The Leader in Italy	 Leader in all segments with a market share of ~18% in customer loans and deposits Leadership in most attractive products Strong capital base and best in class asset quality
Unique Customer Reach	 Largest domestic network: 6,463 branches, ~18%⁽¹⁾ market share and ~11.3 million clients Best branch footprint making the Group truly nationwide: market share > 15%⁽¹⁾ in 16 regions out of 20 High penetration of local markets: market share > 5%⁽¹⁾ in all 103 provinces Particular strength in the wealthiest areas of Italy: strong retail presence covering more than 70% of Italian household wealth
Strategic International Presence	 Selected retail banking presence in Central and Eastern Europe and in the Mediterranean Basin reaching 8.5 million clients in 13 countries through ~2,000 branches International network with a presence in 34 countries to support cross-border activities of corporate customers

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Figures as at 31 December 2008 (1) Bank of Italy criteria, figures as at 30 September 2008



A partner for growth

Clients	 A true "local" bank in all Italian regions with unrivalled retail presence Enhanced product and service offering as result of new investments in technology and product innovation Even more competitive pricing for clients in some products thanks to cost efficiencies
Shareholders	 Modern governance rules ensuring fair representation of all Shareholders and effective management Value creation for shareholders Dividend policy consistent with a solid capital base
Employees	 Professional growth opportunities for all employees Stimulating and transparent environment where merit is rewarded Creation of an industry leader, able to attract and retain talent
Society and Environment	 An important growth engine for the countries where the Group operates, particularly Italy, able to promote infrastructure development initiatives and the main business projects of Italian corporates at home and abroad Great attention to the specific needs of all segments of society and promotion of financial inclusion (i.e. immigrants, young people, Non-profit Entities, etc.) Strong commitment to environment protection and to strengthening of sustainable local community development

INTESA M SNNPAOLO

The Group at a glance: Financial Highlights



(5)

Figures as at 31 December 2008 (1) Including Net Income (2) As at 30 April 2009



Fitch Ratings	Medium-long term debt Short-term debt Individual Support <i>Outlook</i>	AA- F1+ B 1 <i>Stable</i>
Moody's	Medium-long term debt Short-term debt Financial strength <i>Outlook</i>	Aa2 P-1 B- <i>Stable</i>
Standard & Poor's	Medium-long term debt Short-term debt <i>Outlook</i>	AA- A-1+ <i>Negative</i>

Leadership in Italy built on long-standing relationships with customers



(7)

Figures as at 31 December 2008 (1) Mutual funds



EUROZONE RANKING

BANKS' MARKET CAPITALISATION (euro bn)

	HSBC	92.5
1	Santander	59.3
2	BNP Paribas	44.2
	Credit Suisse	35.0
3	BBVA	31.0
	UBS	31.0
4	Intesa Sanpaolo	30.5
5	UniCredit	26.8
	Barclays	26.4
	Royal Bank of Scotland	26.4
6	Deutsche Bank	24.9
7	Crédit Agricole	24.9
	Nordea Bank	23.0
8	Société Générale	22.7
	Standard Chartered	22.5

(8)

Source: Bloomberg Prices as at 30 April 2009



Corporate Governance

Supervisory Board

Giovanni Bazoli Antoine Bernheim **Rodolfo Zich** Carlo Barel di Sant'Albano Rosalba Casiraghi (*) Marco Ciabattoni Giovanni Costa Franco Dalla Sega **Gianluca Ferrero Angelo Ferro** Pietro Garibaldi Giulio Lubatti **Giuseppe Mazzarello** Eugenio Pavarani **Gianluca Ponzellini** Gianguido Sacchi Morsiani Ferdinando Targetti Livio Torio **Riccardo Varaldo**

Chairman **Deputy Chairman** Deputy Chairman⁽¹⁾ Member Member (1) (2) Member (1) (2) Member ⁽¹⁾ Member (1) (2) Member (1) (2) Member (1) (2) Member⁽¹⁾ Member (1) (2) Member⁽¹⁾ Member (1) (2) Member (1) (2) Member⁽¹⁾ Member⁽¹⁾ Member (1) (2)

Management Board

Member⁽¹⁾

Enrico Salza Orazio Rossi Corrado Passera Aureliano Benedetti Elio Catania Giuseppe Fontana Gian Luigi Garrino Virgilio Marrone Emilio Ottolenghi Giovanni Perissinotto Marcello Sala Chairman Deputy Chairman Managing Director and CEO Member Member Member Member Member Member Member Member Member Member

Nomination Committee (**)

Giovanni Bazoli Angelo Ferro Giuseppe Mazzarello Riccardo Varaldo Rodolfo Zich Chairman Member ^{(1) (2)} Member ⁽¹⁾ Member ⁽¹⁾ Member ⁽¹⁾

Remuneration Committee (**)

Gianluca Ponzellini Giulio Lubatti Eugenio Pavarani Chairman ^{(1) (2)} Member ^{(1) (2)} Member ^{(1) (2)}

Control Committee (**)

Giulio Lubatti Rosalba Casiraghi Pietro Garibaldi Gianluca Ponzellini Livio Torio Chairman ⁽¹⁾ ⁽²⁾ Member ⁽¹⁾ ⁽²⁾ Member ⁽¹⁾ ⁽²⁾ Member ⁽¹⁾ ⁽²⁾

Strategy Committee (**)

Giovanni Bazoli Carlo Barel di Sant'Albano Antoine Bernheim Giovanni Costa Rodolfo Zich Chairman Member Member ⁽¹⁾ Member ⁽¹⁾

Financial Statements Committee (**)

Eugenio Pavarani Marco Ciabattoni Gianluca Ferrero Gianguido Sacchi Morsiani Ferdinando Targetti

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Chairman ^{(1) (2)} Member ^{(1) (2)} Member ^{(1) (2)} Member ⁽¹⁾ Member ⁽¹⁾

Data as at 20 May 2008

(1) Independence requirements as set forth by the Corporate Governance Code

(2) Enrolment with the Register of Auditors and Practice in the legal audit of accounts

(*) Representative of the Minority List

(**) Established within the Supervisory Board



A customer-oriented organisation



(*) Domestic Commercial Banking



Head Office Departments(*)

	Organisation and Security	Marco Cesareo	
Chief Operating Officer	ICT Systems	Silvio Fraternali	
Pier Luigi Curcuruto	Operations	Maurizio Manzotti	
	Real Estate and Procurement	Luca Tedesi	
Chief Financial Officer ⁽¹⁾	Treasury	Stefano Del Punta	
Carlo Messina	Planning and Control	Lucia Ariano (a.i.)	
	Administration and Tax	Ernesto Riva ⁽²⁾	
Chief Lending Officer ⁽³⁾	Lending Decisions	Luigi Aricò	
Eugenio Rossetti	Loan Recovery	Stefano Marchetti	
Chief Risk Officer ⁽⁴⁾	Compliance	Piero Boccassino	
Bruno Picca	Legal Affairs	Elisabetta Lunati	
	Risk Management	Davide Alfonsi	
	Human Resources ⁽⁵⁾	Marco Vernieri	
	Corporate Affairs	Piero Luongo	
	External Relations	Vittorio Meloni	
	Internal Auditing ⁽⁶⁾	Renato Dalla Riva	

- (*) Staff Units reporting to the Managing Director and CEO: Corporate Social Responsibility (V. Serrentino), International Affairs (Bruxelles Representative Office) (A. Perrazzelli), Laboratorio Banca e Società (M. Morganti), Strategic Operations and Special Projects (G. Gilli), Safety (R. Zani). Reporting to the Supervisory Board: General Secretariat of the Supervisory Board (P. Grandi). Reporting to the Chairman of the Management Board: Secretariat of the Chairman of the Management Board (M. Deandreis)
- (1) Also reporting to the CFO: Investor Relations (A. Tamagnini), Rating Agencies (M. Delfrate), Research (G. De Felice), Active Value Management and Strategies (N. Fioravanti), Capital Budget and Cost Control (A. Chioatto)
- (2) Manager responsible for preparing the Company's financial reports (Law 262/2005)
- (3) Also reporting to the CLO: Data Quality and Rating Specialistic Valuations (B. Braghè)
- (4) Also reporting to the CRO: Credit Quality Monitoring (R. Dallan), Internal Validation (M.L. Arscott)
- (5) Reporting to the Head of Human Resources: Internal Communication (A. Zorzi)
- (6) Exclusively reporting to the Supervisory Board and the Management Board



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The Banca dei Territori Division



Support and enhancement of regional brands, upgrading of local commercial positions and strengthening of relations with individuals, small businesses, SMEs and Non-profit Entities while deriving full synergies from a single IT and marketing & sales platform that service the whole network

Figures as at 31 December 2008

- (1) Retail customers include: Households (individual customers with financial assets under 100,000 euro), Personal (individual customers with financial assets between 100,000 euro and one million euro), Private (individual customers with financial assets of over one million euro) and Small Businesses (family businesses and small enterprises with a turnover under 2.5 million euro and with loan facilities under one million euro)
- (2) SME customers include SMEs with a turnover between 2.5 million euro and 150 million euro or with a turnover under 2.5 million euro and with loan facilities equal to at least one million euro

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(3) Private banking, bancassurance, industrial credit, payment systems and relations with Non-profit Entities



Retail Marketing

5,600 branches dedicated to 11.1 million Retail customers (Households, Personal and Small Businesses) and 218 branches dedicated to 83,000 Private customers **SME Marketing**

391 branches dedicated to 113,000 SME customers and 52 branches serving 50,000 Non-profit Entities



MEDIOCREDITO ITALIANO



(13)

Figures as at 31 December 2008



The Banca dei Territori Division: 8 Regional Governance Centres (1/2)

GOVERNANCE CENTRES	MANAGER	BRANCHES	
Piemonte, Valle d'Aosta and Liguria	Adriano Maestri	730	
Lombardia	Bruno Bossina	695	
Milano and Province	Franco Ceruti	609	
Veneto, Friuli-Venezia Giulia and Trentino-Alto Adige	Fabio Innocenzi	983	

The Banca dei Territori Division: 8 Regional Governance Centres (2/2)

GOVERNANCE CENTRES	MANAGER	BRANCHES	
Emilia-Romagna, Marche, Abruzzo and Molise	Giuseppe Feliziani	643	
Toscana and Umbria	Luciano Nebbia	1,038	
Campania, Basilicata, Calabria and Puglia	Antonio Nucci	880	
Lazio, Sardegna and Sicilia	Franco Gallia	683	

The Banca dei Territori Division

Main Product Companies

Business Field	Company	Manager	
Private Banking	INTESA SNIPAOLO PRIVATE BANKING	Paolo Molesini	
Non-profit Entities Relations	PERUE IMPRESE SOCIALI EU COMUNITA	Marco Morganti	
Industrial Credit	MEDIOCREDITO ITALIANO	Carlo Stocchetti	
Bancassurance	EurizonVita	Marco Casu	
Bancassurance Joint venture *	IntesaVITA	Erik Stattin	
Bancassurance	SUDFOLD VITA	Angelo Galetti	
Pension Funds		Erik Stattin	
Payment Systems	M Setefi	Orazio Palazzolo	
Fiduciary Services	SIREFID	Saverio Perissinotto	

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(*) Company not subject to full consolidation, but carried at equity





Supporting as a "global partner" the balanced and sustainable development of corporates and financial institutions, also internationally through a specialist network of branches, representative offices and subsidiaries focused on corporate banking

Figures as at 31 December 2008 (1) Managing the relations with large and mid corporates (the latter with a turnover exceeding 150 million euro)





Specialist network in 34 countries for corporate customers

CORPORATE BANKS

Intesa Sanpaolo Bank Ireland		
Société Européenne de Banque		
ZAO Banca Intesa		

DIRECT BRANCHES

Amsterdam
Athens
Dubai
Frankfurt
George Town
Hong Kong
London
Madrid
Munich
Nassau
New York
Paris
Shanghai
Singapore
Токуо
Vienna

Bangkok
Barcelona
Beijing
Beirut
Brussels ⁽¹⁾
Buenos Aires
Cairo
Casablanca
Dubai
Ho Chi Minh City
Istanbul
Los Angeles
Mexico City
Moscow
Mumbai
Santiago
São Paulo
Seoul
Stockholm
Tehran
Tunis
Warsaw

REPRESENTATIVE OFFICES

Figures as at 31 December 2008 (1) Office of International and European Affairs



Complete solutions for global needs of Financial Institutions



INTESA m SANPAOLO

BANCA IMI Capital Markets and Investment Banking







INTESA m SNDAOLO

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Country	Bank	Manager	Total Assets (euro m)	Ranking (by Total Assets)	Branches	Customers
South-Eastern Europe Area						
Albania	INTESA SANDAOLO BANK Albania	Stefano Farabb	yi 870	2	37	130,000
Bosnia and Herzegovina	MINTESA SANDAOLO BANKA Bosna i Hercegovina	Almir Krkalić	521	5	52	125,000
Croatia	M PRIVREDNA BANKA ZAGREB	Božo Prka	9,734	2	230	1,600,000
Romania	Romania	Nicola Calabrò	700		92	58,000
Serbia	BANCA INTESA Beograd	Draginja Djuric	2,801	1	230	1,360,000

Figures as at 31 December 2008



Country	Bank	Manager	Total Assets (euro m)	Ranking (by Total Assets)	Branches	Customers	
Central-Ea	Central-Eastern Europe Area						
Hungary	CIB BANK	Tomas Spurny	11,402	2	153	727,000	
Slovakia	m VÚB BANKA	Ignacio Jaquotot	11,252	2	254	1,590,000	
Slovenia	Manka Koper	Ezio Salvai	2,502	6	52	160,000	
Commonv	vealth of Independer	nt States Area	l				
Russian Federation	MB BANK	Reiner Mueller-Ha	anke 1,713		89	107,000	
Ukraine	NATIONAL SCALE BANK PRAVEX-BANK	Natalia Zubritska	ya 637		596	1,230,000	
South Mediterranean & Asia Area							
Egypt 🔤 🖁	BANK DFALEXANDRIA بَنْكَ الْأُسْجَى بْلُاتِي الْمُ	Mahmoud Abdel	Latif 4,145	5	200	1,420,000	
Figures as at 31 De	ecember 2008						



Public Finance

Project finance for infrastructures	2,600 Customers	Privatisation and M&A			
Long-term financing	Central Public Administration, Local Authorities, Public Administration's Holding and Auxiliary Companies, Public Utilities Companies, General	Bond issues			
Debt restructuring	Contractors, Public and Private Health Service Providers 16 Domestic	Real estate advisory & finance			
Securitisation	Branches and 1 in London ^(*)	Banking services			

BANCA INFRASTRUTTURE INNOVAZIONE E SVILUPPO

Subsidiary specialised in public finance supporting public administration and infrastructure upgrading and favouring public-private sector cooperation, also pursuing development opportunities abroad in strategic countries for the Group

Figures as at 31 December 2008 (*) As of 5 February 2009



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Eurizon Capital and Banca Fideuram



Figures as at 31 December 2008



Breakdown of consolidated results as at 31 December 2008



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Operating Income

(*) Excluding Corporate Centre(1) Domestic Commercial Banking



ISP has one of the best Cost/Income ratios among its international peers



(1) Sample: Barclays, BBVA, BNP Paribas, Crédit Agricole, Credit Suisse, HSBC, ING, Lloyds Banking Group, RBS, Santander, SocGen, UBS and Unicredit



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Excellent liquidity profile (1/2)



Stable well-diversified sources of funding

~70% of Direct Customer Deposits from retail business

(1) Excluding ~€21.2bn financial liabilities from insurance business



Excellent liquidity profile (2/2)







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(1) Sample: BBVA, BNP, Credit Suisse, HSBC, Lloyds Banking Group, RBS, Santander, SocGen, UBS and Unicredit

(2) Versus ~€3bn of maturities



Low risk profile: coverage on Doubtful Loans more than adequate

Specific coverage, collateral and guarantees vs Doubtful Loans⁽¹⁾



(1) Sofferenze(2) Almost entirely real estate



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Well diversified Loans to Customers portfolio

Breakdown by business area



- Low risk profile of residential mortgage portfolio
 - □ Instalment/available income at 33%
 - □ Loan-to-Value average equal to 45%
 - □ Average life upon granting equal to ~21 years

Breakdown by economic business sectors

Loans of the Italian banks and companies of the Group Households	23.7%	
Public Administration	4.0%	
Financial companies	3.7%	
Non-financial companies	51.4%	
of which:		
SERVICES	9.6%	
CONSTRUCTION AND MATERIALS FOR CONSTR.	7.1%	
DISTRIBUTION	6.5%	
FURNITURE	5.3%	
UTILITIES	3.1%	
MECHANICAL	2.7%	
TRANSPORT	2.5%	
METALS AND METAL PRODUCTS	1.9%	
Food and drink	1.8%	
MASS CONSUMPTION GOODS	1.7%	
HOLDING, FINANCIAL COMPANIES AND OTHER	1.5%	
FASHION	1.4%	
ENERGY AND EXTRACT ION	1.4%	
AGRICULTURE	1.4%	
ELECTROTECHNICAL AND ELECTRONIC	1.2%	
PUBLISHING AND PRINTING	0.5%	
BASE AND INTERMEDIA TE CHEMICALS	0.5%	
TRANSPORTATION MEANS	0.4%	
OTHER CONSUMPTION GOODS	0.3%	
PHARMACEUTICAL	0.3%	
WHITE GOODS	0.2%	
INTERMEDIATE INDUSTRIAL PRODUCTS	0.1%	
Rest of the world	7.4%	
Doubtful Loans	1.0%	
oans of the foreign banks and companies of the Group	8.8%	
TOTAL	100.0%	

Note: Figures as at 31.12.08



Low leverage



(1) Sample: Barclays, BBVA, BNP Paribas, Crédit Agricole, Credit Suisse, HSBC, Lloyds Banking Group, RBS, Santander, SocGen, UBS and Unicredit (2) Including Net income for the period not distributed



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Adequate capital strength



ISP has the best ratio of Tangible Net Shareholders' equity to Tangible Total Assets as evidence of a solid capital base

(1) Including Net income for the period not distributed

(2) Sample: Barclays, BBVA, BNP Paribas, Crédit Agricole, Credit Suisse, HSBC, Lloyds Banking Group, RBS, Santander, SocGen, UBS and Unicredit



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High quality of the structured credit products portfolio

US Subprime €29m

		31.12.08	
Net exposure(*) (€m)	31.12.07	Total	of which at trading
US Subprime	-49	29	23
"Contagion" area	572	280	142
Monoline	61	0	0
Super senior Corporate Risk	2,414	2,336	2,336
European ABS/CDO	2,224	2,110	424
Other	1,195	737	450
Total	6,417	5,492	3,375



70% Vintage ≤ 2005

Europe

52%

6%

96% Investment Grade

Geographical area Products ASSET BACKED US non-16% residential CDO 29% 28% **Only 10%** RMBS US 18% US residential residential 10% CMBS Asia 4% Emerging 3%

■ Fair value sensitivity of structured credit products book: -€12m⁽¹⁾ for +25bps of credit spreads

(*) As for "long" positions, 66% valued through mark-to-model (100% of unfunded positions, 18% of funded positions, 100% of monoline risk and of non-monoline packages) and 34% through comparable approach (82% funded positions). As for "short" positions, 79% valued through mark-to-model (100% unfunded "short" positions, see page on Structured credit products: Other (3/4)), 15% valued through effective market quotes (100% of ABX and CMBX-CDS hedges and 55% of "short" positions of funds) and 6% valued through comparable approach (45% of "short" positions of funds)

(1) -€27m if part of the Structured credit products had not been reclassified into Loans & Receivables for a total amount equal to €2,335m of nominal value and to €2,117m of net exposure leading to a total benefit in income statement for 2008 equal to €299m before tax of which €191m in 4Q08



CLO

34%

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Bolstering capital ratios

	Capital ratios as at 31.12.08 Basel 2 (Foundation)	Estimated benefits from Tremonti Bonds and disposals underway ⁽¹⁾	Pro forma capital ratios	
Core Tier 1 ratio	6.3%	1.1%	7.4%	~150bps
Tier 1 ratio	7.1%	1.1%	8.2%	potential benefit from ca management actions of non-core assets with a t book value of ~€9.5bn,
Total Capital ratio	10.2%	1.1%	11.3%	which ~€5bn deducted f Core Tier 1, and RWA ~€15bn
RWA (€bn)	383.1			

- Intesa Sanpaolo obtained an internal rating model validation for the Supervisory authority notification as at 31.12.08 under the Internal Rating Based Foundation approach. The benefit amounts to 15bps on the Core Tier 1 ratio compared to the Standardised approach, and reflects some prudential actions realised on rating models to include the credit deterioration from the current economic crisis
- Plan to fully execute the internal model extension plan to the Advanced model⁽²⁾ by the end of 2009, involves a benefit that on the basis of the current economic situation can be estimated at a further 25bps on the Core Tier 1 ratio, to be achieved mainly in 2009-2010

(1) Including a ~6bps benefit from disposals underway (CR Orvieto, Pistoia/La Spezia branches, Intesa Trade and CartaSi)
 (2) Subject to the Bank of Italy approval



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Italian network

	NORTH WEST			CENTRE		
and the second se	ntesa Sanpaolo	Subsidia	ries	Intesa Sanpaolo	Subsidia	ries
	Branches	Company	Branches	Branches	Company	Branch
	1,9 50 tes	a Sanpaolo Private	Banking 82	488Ba	nca CR Firenze	
and a for the to	Bar	nca CR Firenze	67		asse del Centro	
and the way was	Bar	nca Fideuram	38		nca dell'Adriatico	
	B	anca Prossima	21		anca Fideuram	
and the second sec		os Banca	8		sa Sanpaolo Private	Banking
	B		4		Banca Prossima eos Banca	
John Comments		ca di Trento e Bolza diocredito Italiano	ano <u>3</u>		BIIS	
		nca IMI	2		anco di Napoli	
		del Veneto	1		diocredito Italiano	
			1	W <u>ic</u>		
	NORTH EAST			SOUTH		
	ntesa Sanpaolo	Subsidia	ries	Intesa Sanpaolo	Subsidia	ries
	Branches	Company	Branches	Branches	Company	Branch
		del Veneto	552		nco di Napoli	
the second se		in Bologna	259		nca dell'Adriatico	
and the second		del Friuli Venezia G			sa Sanpaolo Private Inca Fideuram	Banking
		di Forlì e della Rom R Venezia	agna 132 121		Banca Prossima	
		ca di Trento e Bolz	ano 91	_	isse del Centro	
		nca CR Firenze	57		IIS	
		a Sanpaolo Private			diocredito Italiano	
		nca Fideuram	22	_	Neos	
		os Banca	11	Ba	n Ban Car Firenze	
		anca Prossima	10	ISLANDS		
		IIS	3	ntesa Sanpaolo	Subsidia	ries
		diocredito Italiano	1	Branches	Company	Branch
					nca di Credito Sardo	
	7 -			Inte	sa Sanpaolo Private	
Sec. 1					anca Fideuram	
					eos Banca	
					Banca Prossima	
					IIS diocredito Italiano	
				IVIE		

Branches

22

Branches

3 3

Branches

Figures as at 31 December 2008



37)

International network

EUROPE

Direct Branchesepresentative Office

Amsterdam	Barcelona
Athens	Brussels ⁽¹⁾
Dornbirn ⁽²⁾	Istanbul
Frankfurt	Moscow
Innsbruck ⁽²⁾	Stockholm
London	Warsaw
Madrid	
Munich	
Paris	
Vienna	-

Country	Subsidiaries	Branch
Albania	33	
Bosnia and Herzegov	Jintesa Sanpaolo Banka Bosna i Hercegovina	52
Croatia	Privredna Banka Zagreb	230
Czech Republic	VUB Banka	1
Greece	Intesa Sanpaolo Bank Albania	4
	Banca IMI	1
Hungary	CIB Bank	153
Ireland	Intesa Sanpaolo Bank Ireland	1
Luxembourg	Banca Fideuram	1
	Société Européenne de Banque (SEB)	1
Principality of Monad	coBanca Fideuram	1
Romania	Intesa Sanpaolo Bank Romania	92
	Banca CR Firenze Romania	20
Russian Federation	KMB Bank	89
	ZAO Banca Intesa	1
Serbia	Banca Intesa Beograd	230
Slovakia	VUB Banka	253
Slovenia	Banka Koper	52
Switzerland	Banca Fideuram	2
	Intesa Sanpaolo Private Bank (Suisse)	1
Ukraine	Pravex-Bank	596
United Kingdom	Banca IMI	1
-	BIIS ⁽³⁾	1



Figures as at 31 December 2008

(1) Office of International and European Affairs

(2) Branches of Italian subsidiary Banca di Trento e Bolzano

(3) As of 5 February 2009



